



S1000D User Forum - Amsterdam

**How Product Lifecycle Management (PLM)
Architectures and S1000D
Support Technical Training Content**

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Why Am I Here?



- *I am here to discuss:*
 - Facts about U.S. Navy training/learning content
 - Ongoing problems with U.S. Navy training/learning processes
- How/where technical training fits into product lifecycle management (PLM)
 - How data standards support training in PLM
 - Proposed R&D efforts to solve training/learning issues
- Why this information is important to (Advanced) Distributed Learning



Facts About Navy Training/Learning Content

Facts:

What the Naval Education Training Command (NETC) knows about curriculum:

“Of the 408 projects ... **two-thirds** reported the primary reason for the [training product] maintenance request was due to **equipment or publication changes**. **Better integration of technical information with training would alleviate some of this rework.**”*



Computer-Based Training & Personal Computer-Simulation Prioritization and Cost Estimation Assessment for Naval Education Training Command COO Supporting FY10/11 Spend Plan and POM12 Submittal (NETC 2009)



Problems with Technical Training Development and Management

However, even though the majority of Navy training is designed for technical systems, *we still have these problems.....*

1. **Technical data & human performance** requirements are **not consistently factored together for** product acquisition or product life cycle support.

2. Learning content development tools **are not integrated into** life-cycle-managed technical manual environments.

3. Technical learning content is **18-24 months behind** because (*in part*) it is **not configured to systems and tech manuals.**

4. Technical training managers **cannot efficiently identify what product support content may be impacted** by an engineering change proposal.



2009 Navy Inspector General Report on the State of CBT

The
*Navy Inspector
General*
has researched
and documented
the issues...

[A 2009 Navy Inspector General \(IG\) Report on the state of computer-based training \(CBT\) found](#) (*Link to report*):

- “**Minimal governance or standardization** for the acquisition, design and development, or life cycle management of CBT curricula.”
(Callahan, et al., 2009)
- “Lack of **robust life cycle management practice** for CBT curricula.”
(Callahan, et al., 2009)
- “The necessary centralized governance and standardized management for courseware development, lifecycle management and content development **have lagged behind the expansion of CBT.**”
(Callahan, et al., 2009)



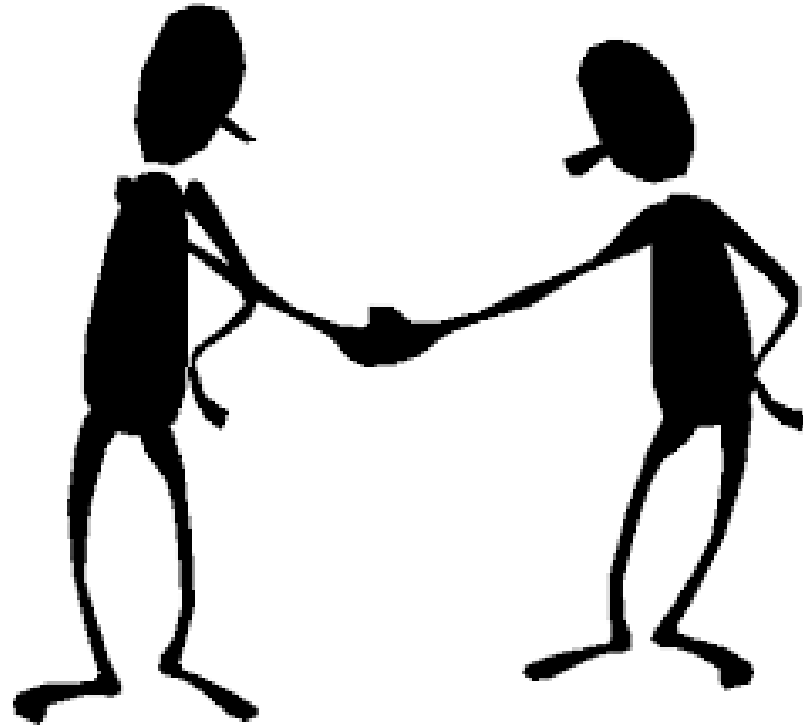
Asking Questions in Search of Solutions



1. What is the *natural birthplace of training considerations* while *designing and developing DoD systems*?
2. What are the *connections between a maintenance task analysis and a human competency model*?
3. What can *commercial data standards do to establish a lifecycle link between task analyses and related technical curriculum*?



Let's Start With a Premise



Maintenance
Task Analysis

Meet

Human
Competency
Model

Technical manual content *is rooted in maintenance task analyses*. Maintenance task analyses supports system performance requirements.

Therefore...

Technical curriculum *also* has its roots *in maintenance task analyses to support human performance requirements*. Human performance requirements will support the optimal performance of a system...

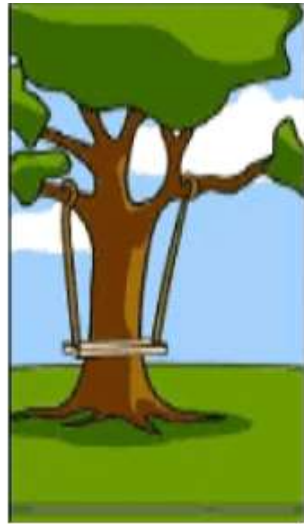
Can we agree?



Linking Training to System Maintenance Requirements



What marketing suggested



What management approved



What was designed



What was delivered



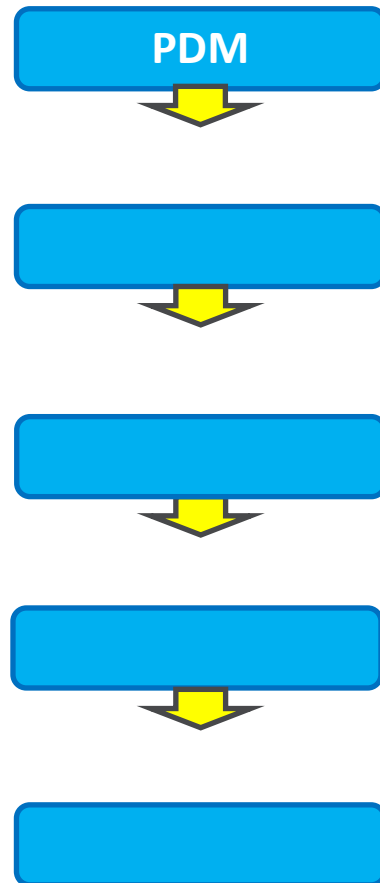
What the customer needed

Let's look at technical training development (*intended for distributed learning*)
in the context of Product Lifecycle Management.



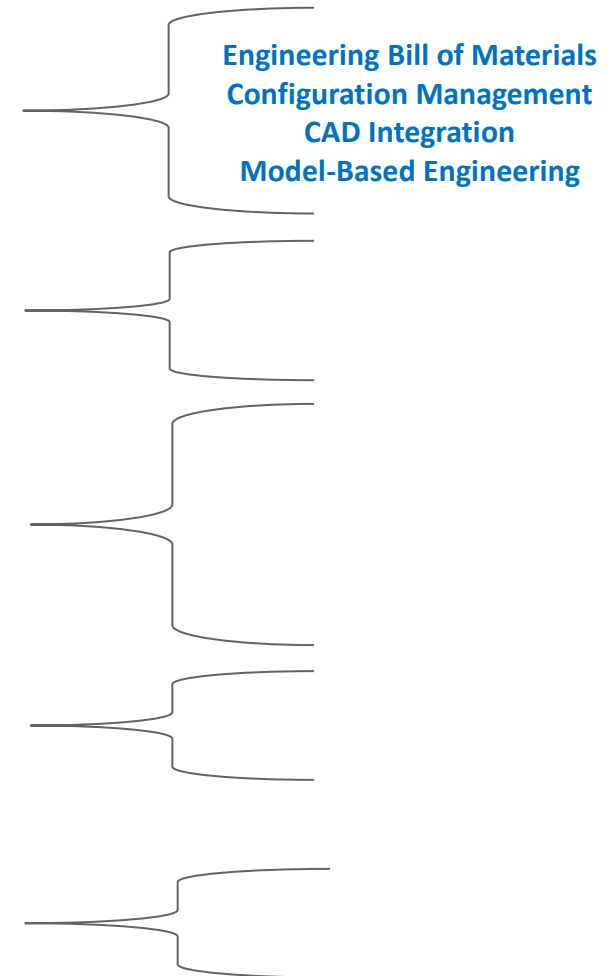
PLM Conceptual Architecture: Where Does Training Fit?

PLM Tools & Components



Product Data
Management

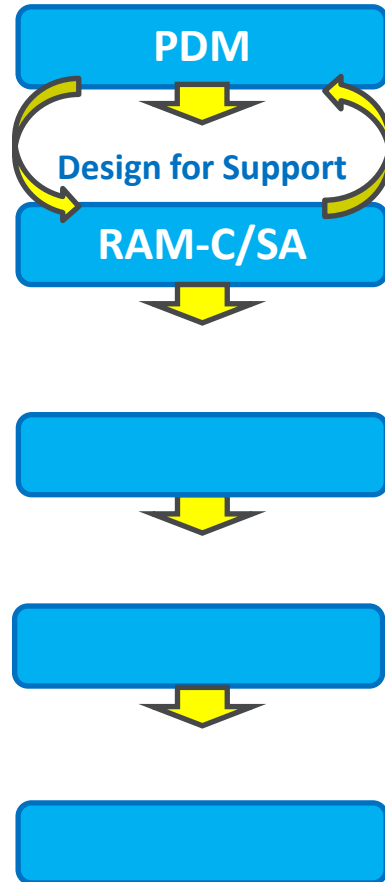
PLM Functional Activities





PLM Conceptual Architecture: Where Does Training Fit?

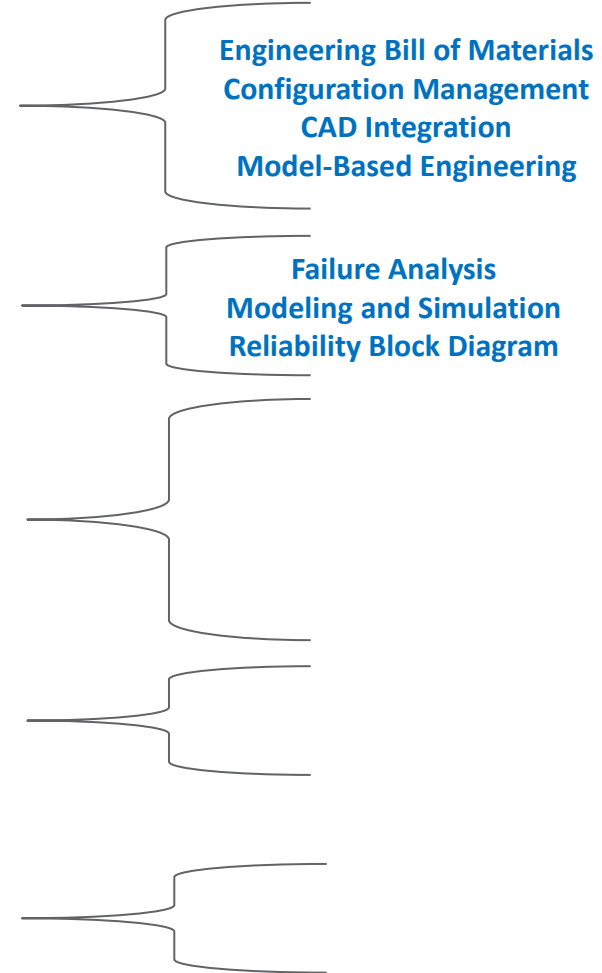
PLM Tools & Components



Product Data
Management

Reliability, Availability,
Maintainability, Cost/
Supportability Analysis

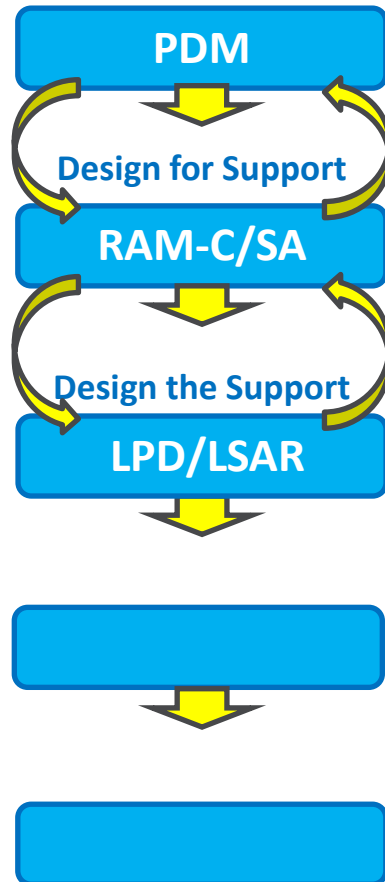
PLM Functional Activities





PLM Conceptual Architecture: Where Does Training Fit?

PLM Tools & Components



Product Data Management

Reliability, Availability, Maintainability, Cost/Supportability Analysis

Logistics Product Data / Logistics Support Analysis Report / JDTA

PLM Functional Activities

Engineering Bill of Materials
Configuration Management
CAD Integration
Model-Based Engineering

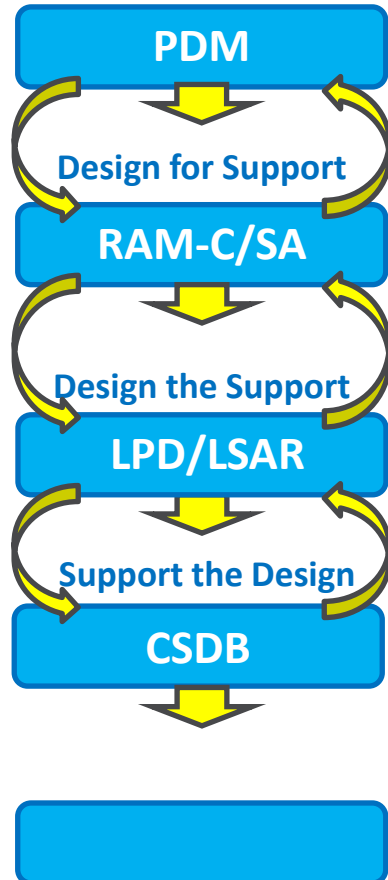
Failure Analysis
Modeling and Simulation
Reliability Block Diagram

Readiness Optimization
Service Bill of Materials
Maintenance Task Analysis (S3000L)



PLM Conceptual Architecture: Where Does Training Fit?

PLM Tools & Components



PLM Functional Activities

Product Data Management

Reliability, Availability, Maintainability, Cost/Supportability Analysis

Logistics Product Data / Logistics Support Analysis Report / JDTA

Common Source Database

Engineering Bill of Materials
Configuration Management
CAD Integration
Model-Based Engineering

Failure Analysis
Modeling and Simulation
Reliability Block Diagram

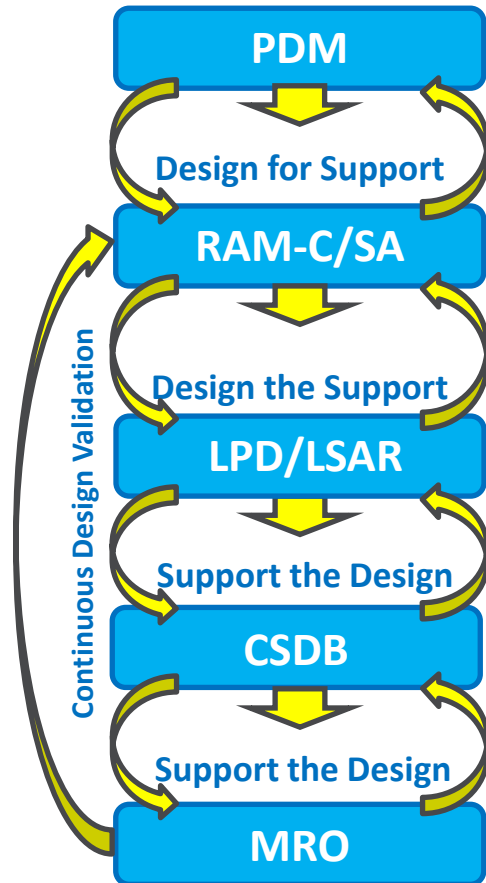
Readiness Optimization
Service Bill of Materials
Maintenance Task Analysis (**\$3000L**)

Tech Pubs Dev. (**\$1000D**)



PLM Conceptual Architecture: Where Does Training Fit?

PLM Tools & Components



Product Data Management

Reliability, Availability, Maintainability, Cost/Supportability Analysis

Logistics Product Data / Logistics Support Analysis Report / JDTA

Common Source Database

Maintenance Repair & Operation

PLM Functional Activities

Engineering Bill of Materials
Configuration Management
CAD Integration
Model-Based Engineering

Failure Analysis
Modeling and Simulation
Reliability Block Diagram

Readiness Optimization
Service Bill of Materials
Maintenance Task Analysis (S3000L)

Tech Pubs Dev. (S1000D)

Readiness Metrics



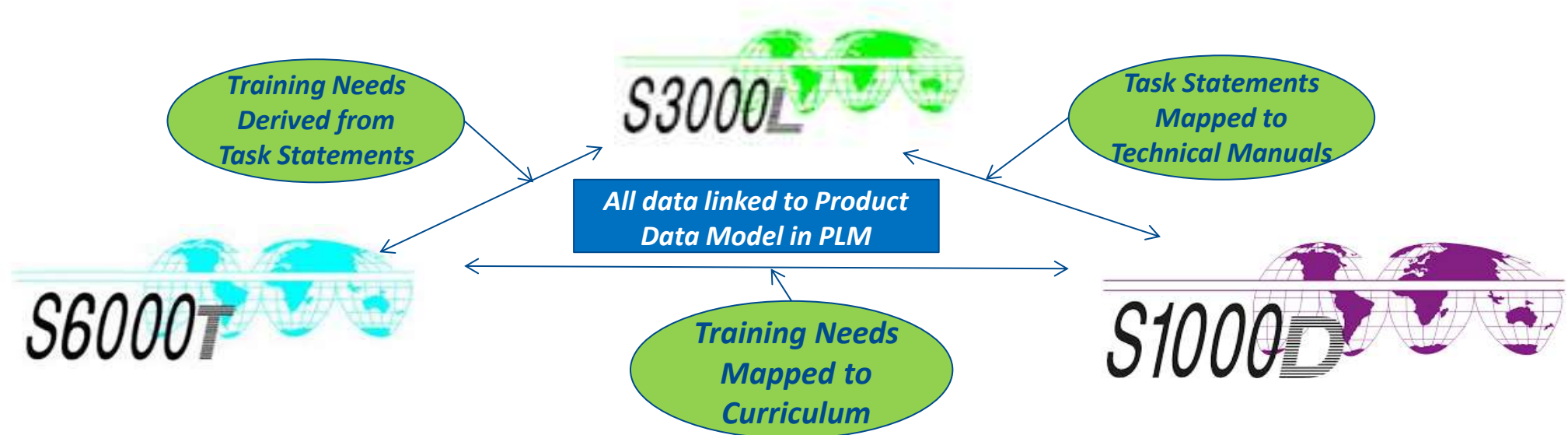
But First, PLM Needs Standards to Link Training Requirements and Content to Systems

How does PLM overcome our problem statements and improve configuration?

It starts with The S-Series Standards Data Models...

*The S-Series of Integrated Logistics Support specifications is a **common denominator** for supporting different **capabilities** of integrated logistics support critical to technical training.*

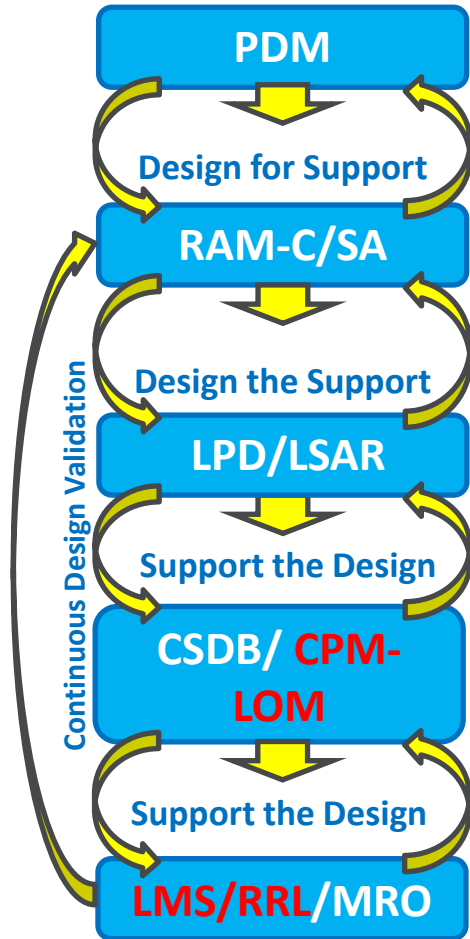
- **S3000L** – International Procedure Specification for *Logistics Support Analysis* (Detailed Definition of Tasks and Subtasks)
- **S1000D** – International Specification for *Technical Publications Using a Common Source Database*.
- **S6000T** – International Specification for *Training Needs Analysis and Design* (in development - looking for WG members.)





Where Training Fits into the PLM Architecture Supported by the Three Specifications

PLM Tools & Components



PLM Functional Activities

Product Data Management

- Engineering Bill of Materials
- Configuration Management
- CAD Integration
- Model-Based Engineering

Reliability, Availability, Maintainability, Cost/Supportability Analysis

- Failure Analysis
- Modeling and Simulation
- Reliability Block Diagram

Logistics Product Data / Logistics Support Analysis Report / *JDTA/ Content Planning Module/*

- Readiness Optimization
- Service Bill of Materials
- Maintenance Task Analysis (*S3000L, NLP*)
- Human Competency Modeling (*S6000T*)

Common Source Database/*Learning Object Module*

- Tech Pubs Dev. (*S1000D*)
- Training Content Dev (*S1000D*)

Learning Management System/ Ready Relevant Learning /Maintenance Repair & Overhaul

- Learning Analytics (*xAPI*)
- Readiness Metrics (*xAPI*)

Analytics Proposal Part

Part 1

Part 2

Part 3



Three-Part Proposal to OPNAV, Naval Postgraduate School and SEA05H: Part One: *Develop Algorithm to Create Competency Model*

PLM Layer

>

LPD/LSAR

Logistics Product Data /
Logistics Support Analysis
Report / **JDTA**

Readiness Optimization
Service Bill of Materials
Maintenance Task Analysis (**S3000L**, **NLP**)
RRL Human Competency Modeling
(**S6000T**)

Spec Involved

>

S3000L



S6000T

Proposal Activity

>

Develop & Natural Language Processing (NLP) algorithm to:



Read a task statement in **S3000L**



Output a competency model in **S6000T**



Link the models in PLM



Integrating Training into PLM Using S-Series Spec: Part Two: Support S1000D in AIM-CPM/LOM, Integrate AIM into PLM

PLM Layer

>

**CSDB/ CPM-
LOM/RRL**

*Common Source Database/
Content Planning Module/
Learning Object Module*

*Tech Pubs Dev. (S1000D)
Training Content Dev (S1000D)*

Spec Involved

>



**AIM-CPM
/LOM
(or other
learning
content)
DEV Tool**



**PLM
CSDB**

Proposal Activity

>

This is a software plumbing project that:



**Builds S1000D Support in Navy's
AIM-CPM/LOM**



**Integrates AIM-CPM/LOM into
Navy PLM**

All work studied in the

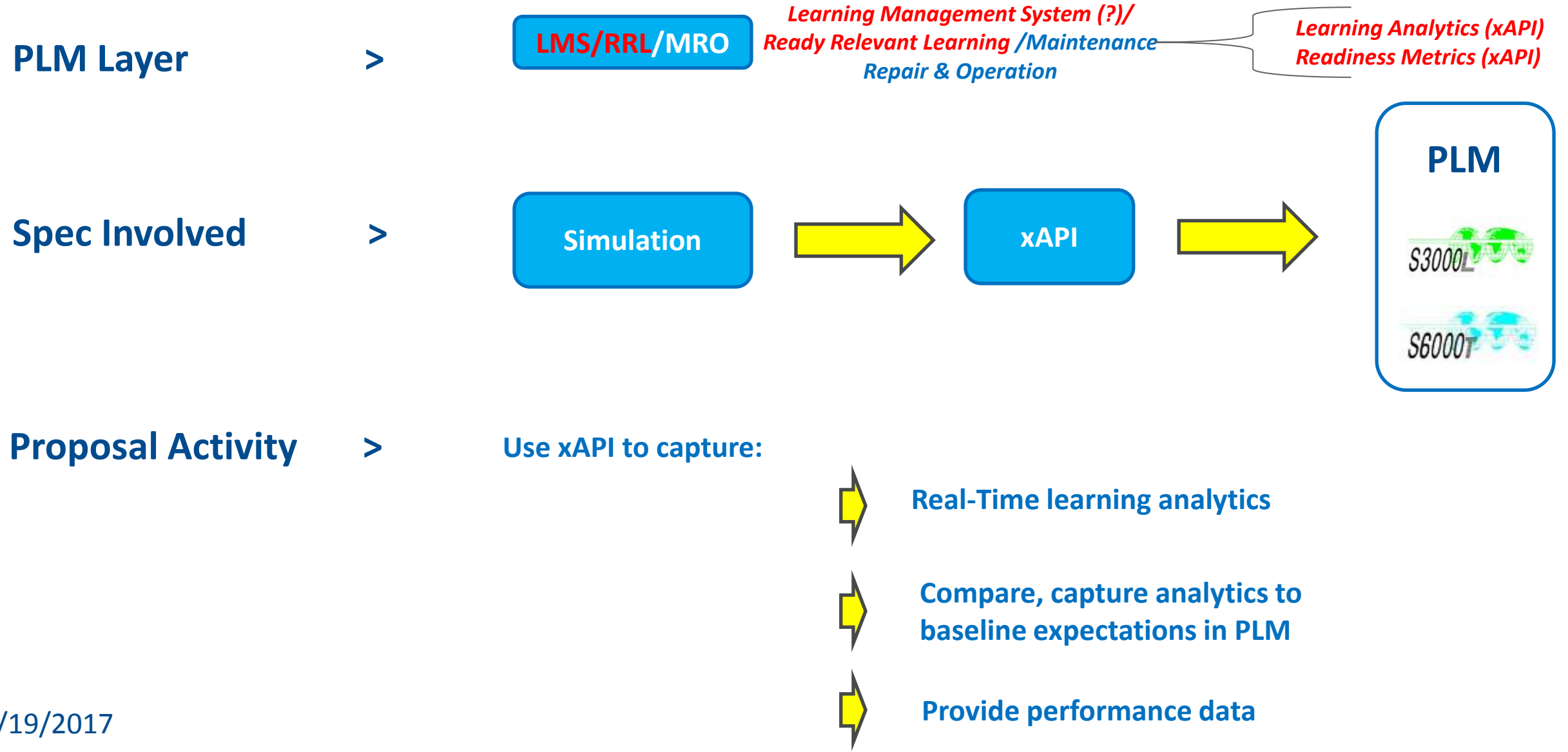
S1000D

THE
BRIDGE PROJECT

SCORM



Integrating Training into PLM Using S-Series Spec: Part Three: Use xAPI to Capture Learning Analytics, Compare to Baselines



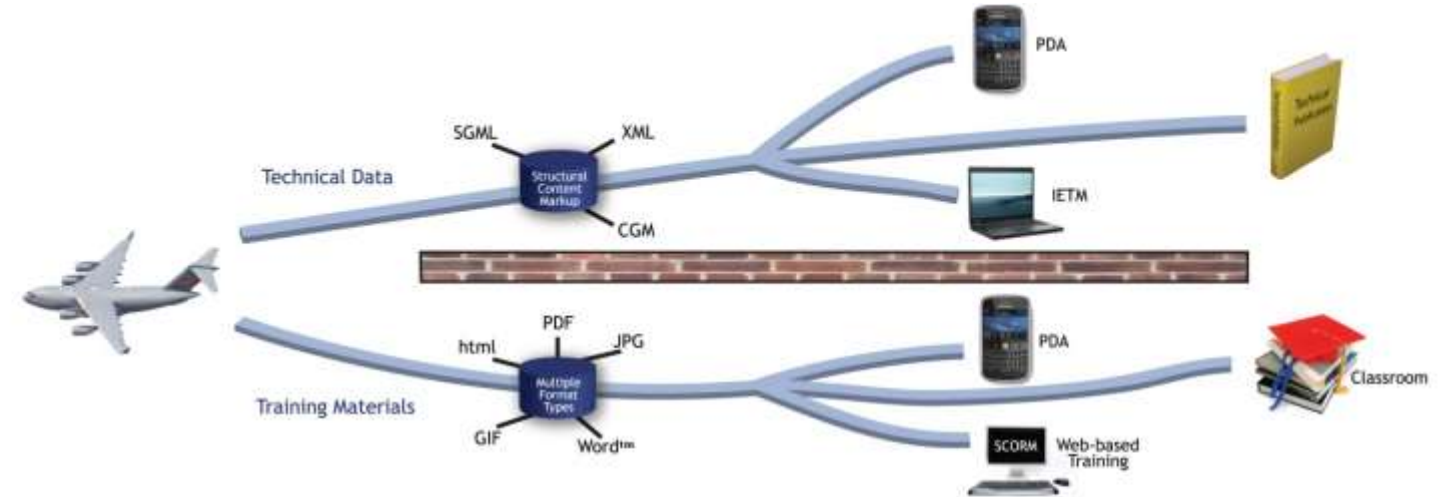


S1000D Harmonizes Technical Data and Training Content in a PLM Common Source Database: *Significant for Distributed Learning*

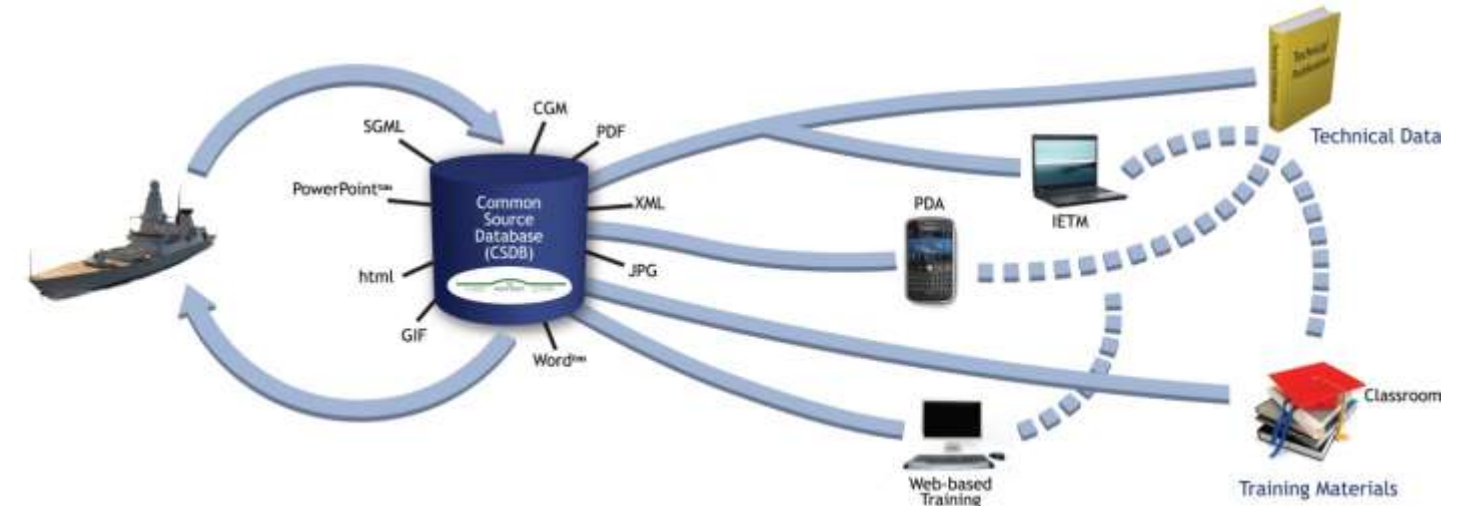
Without PLM and Specs:
No harmonization of technical and training data.

PLM and Specs
harmonize maintenance and training data.

With PLM and Specs:
Tech data and training are part of a digital thread.



S1000D THE BRIDGE PROJECT SCORM





Summary

1. Majority of Navy training based on engineered systems.
2. Training out of date and not configured to systems.
3. Training based on system supportability analysis.
4. PLM Architecture and S1000D can support training.
5. 3-Part Innovation proposal to support competencies, curriculum development, and learning analytics in PLM submitted to OPNAV N1, Naval Postgraduate School, and the Office of Naval Research.





Questions? ...Thank you!

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